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Benefits of dematerialization within the exercise of Treasury missions



Mr. Lassina FOFANA

Deputy Director-General of Treasury and Public Accounting - Ivory Coast



Senior Administrator of the Financial services, Mr. FOFANA is Deputy Director-General of Treasury and Public Accounting since the 8 June 2011.

Mr. FOFANA graduated from the National School of Administration (ENA) in 1986 with an upper Cycle Diploma, Treasury option. From 1982 to 1984, he obtained a Degree and a Master in Sociology and a DEA in the Sociology in the Economy of Development, option Third World, in the University of Sciences and Technologies of Lille, France.

He entered at the Treasury in 1986 and was appointed proxy holder of the Departmental Treasury of Gagnoa from 1987 to 1988. From 1988 to 1991, Mr. FOFANA served as Tax collector of San Pédro and then as Departmental Paymaster of San Pédro from 1991 to 1994.

From 1994 to 1997, he was Departmental Paymaster of Divo. From 1997 to 2000, he was Senior Controller Inspector in the Treasury General Inspection. During this period, it also served as part-time teacher, charged to teach the Financial and Accounting management of local authorities in the upper and middle cycle of the National School of Administration.

From August 2000 to 2005, he was appointed Accounting officer of Public Debt, in charge of the financial and accounting management of the Public Debt and co-financed projects. From 2005 to 2010, he served as technical adviser of the Treasury General Directorate, in charge of the quality approach issues. In February 2010, he became Director of the quality and standardisation of Public Treasury until it's nomination as Deputy General Director in 2011.

Mr. Dominique LAMIOT

Departmental Director of Public Finances in "les Hauts-de-Seine" and President of ERAFP's Board of Directors – France



Dominique LAMIOT became civil servant in 1976. After working at the Town hall of Paris, and graduating from the *Ecole Nationale d'Adminsitration* in June 1987 (promotion "Fernand Braudel"), he is assigned to the Ministry of the Economy and Finance (Forecast Department), where he is responsible for macroeconomic and financial studies. From 1991 to 1993, he is Financial Attaché in Moscow, in charge of financial relations with former soviet countries.

From 1993 to 1998, he is successively head of three offices within the Treasury's Directorate: Public Development Aid, Bilateral Financial Relations and Currency Exchange Markets.

In September 1998, he joins the General Directorate of Public Accounting as Deputy Director in charge of State Revenues (1998-2001) then as Deputy Director in charge of Studies, the Budget and the Public Treasury Network (2001-2003).

In January 2004, he becomes Head of Department, Assistant to the Executive Director of Public Accounting.

In October 2005, he is appointed Executive Director of Public Accounting.

In April 2008, Dominique LAMIOT is appointed General-Secretary of the Ministry of the Economy and of Finances.

In October 2013, he is appointed General Manager of Public Finances, Departmental Director of Public Finances in "les Hauts-de-Seine" and President of ERAFP's Board of Directors (Establishment of the Additional Pension for Civil Servants).

In parallel, Dominique LAMIOT was elected in December 2014, Chair of the Governing Board of the European Council's Development Bank.

Mr. Noureddine BENSOUDA

General Treasurer of the Kingdom of Morocco



Mr. BENSOUDA Noureddine, the General Treasurer of the Kingdom of Morocco since 2010, is a former Director-General of Tax Administration of Morocco from 1999 to 2010.

He served in a variety of positions, including Chief of Cabinet for the Moroccan Ministry of Economy and Finance from 1991 to 1993, Assistant Director in charge of Central Control and Matching, General Tax Department (1993). During 2005-2009, Mr. BENSOUDA was Chairman of the UN Committee of Experts on International Cooperation in Tax Matters, as such he was a member of Permanent Scientific Committee of the International Fiscal Association (IFA) during 2005-2009.

He has been since 2006, an Honorary President of the Moroccan IFA branch and currently an Expert member within the UN Committee of Experts on International Cooperation in Tax Matters. He holds two Doctorates in Public Law, respectively from the Sorbonne University in France (Paris-2001) and from the Mohammed V University in Morocco (Rabat-2005). He also earned a Master in Public Law and a Diploma in Comparative Law (1993).

Mr. Mohamed Lemine OULD DHEHBY

Director-General of the Treasury and of Public Accounting - Mauritania



Mr. Mohamed Lemine OULD DHEHBY is the current Director-General of the Treasury and of Public Accounting at the Delegated Ministry attached to the Ministry of the Economy and of Finance in charge of the Budget.

He has a PhD form the University of Nice in economic sciences and a diploma in foreign languages and English literature.

He has held a variety of positions in his fields of expertise (Public Finances, Macroeconomy, Economic situations and forecasts): Director in charge of land registering and the State's

properties; Director in charge of Economic Cooperation; Director of the Treasury; Director of Economic forecasts and analyses; Macroeconomic consultant at the Mauritanian centre for political analyses; and for a couple of years Department Head of studies at the Budget's Directorate.

He is a member of Mauritania's Central Bank General Council and chaired several administrative committees: the National committee for public debt, the Coordination committee of monetary and budgetary policies, the National follow-up committee for oil revenues and the Follow-up committee for mining revenues.

Mr. Laurent FABREGAT

Department Manager "Payment methods" of the CL1C Bureau "Treasury, banking activities and payment methods" – DGFiP France

Holder of a master's degree in management and decision-making sciences (MSG-SD), Mr. FABREGAT started in 1999 as controller of the Public Treasury. He first held office within different treasury services in charge of budgetary, accounting and financial management of local authorities.

Promoted Inspector of the Public Treasury in 2003, he was assigned to the Treasury's Central Accounting Agency (ACCT) as head of the expenditure and revenue department. Its mission is, on the one hand, to verify and pay intervention expenditures, and, on the other hand, to collect certain essential revenues from different ministries to the central level. He notably participated in the implementation of the Organic Law on Finance Laws (LOLF), namely the shift to accrual accounting and to budgetary accounting.

Then, he was assigned to Unique Payment Agency (AUP) as signing officer assistant, he steered within the Accounting Agency the reengineering of the mass payment process of aid to farmers as part of European Union's Common Agricultural Policy.

General Inspector of Public Finances since 2009, he first was auditor to the Regional Directorate of Public Finances (Hérault, Languedoc-Roussillon) before taking charge of the central administration's department of "Payment methods" of the CL1C Bureau "Treasury, banking activities and payment methods".

For this reason, he oversees the department's missions in terms of: defining the regulation applicable to payment methods within the public sector, steering of different national actors in charge of the management and promotion of payment methods, relation with institutional or private partners (mints, banks, payment service providers etc.), adaptation or modernisation of payment methods project managements, monitoring of technological development or IT organisation and systems analysis.

In 2013, the Deputy Director of Public Finances appointed him to carry out an expertise mission of alternative solutions to the usage of hard cash for the collection of public revenues and the disbursement of public expenditures. This mission gave rise in 2014 to the elaboration of an action plan to reduce the use of hard cash, mainly through the development of dematerialised payment methods. He is also in charge of the steering and monitoring of this action plan.

Mrs Sylvie STUREL

Head of the Mission for International Cooperation - DGFiP France



Mrs STUREL is General Manager of Public Finances since June 2013.

She works at the Ministry of Finance since September 1974 as Inspector of Treasury. Since then, she held various positions within that administrations:

- from 1982 to 1986: Principal Inspector, auditor to the General Revenues of Paris' Finances and Royalties
- from 1986 to 1993: Department Head, management of IT projects
- from 1993 to 1996: Civil Administrator, Head of the IT Bureau
- from 1996 to 1998: Chief of Staff of the Director-General

From 1998 to 2001, Mrs STUREL went abroad as Civil Administrator as Second Advisor and press secretary of the French Embassy in Stockholm.

In September 2001, she joins the French Embassy's economic mission in Madrid as Business Advisor, deputy to the Head of the mission until September 2003. After that, she was appointed Head of Damascus' economic mission.

Regional Director of Britany's foreign trade (from August 2007 to August 2008), she then goes back to Syria to be Head of Damascus' economic mission and (until September 2011) before being Head of Teheran's economic mission (until March 2012).

Back at the French Treasury's General Directorate, she is appointed in April 2012 Task officer Multicom3/Financial sanctions and then Task officer of a special mission to the Director-General until May 2013. In June 2013, she becomes Head of Departmental Responsible for Risks and Audit in the French department, "les Hauts-de-Seine".

Mrs STUREL is Head of the Mission for International Cooperation since October 2015.

Awards: Chevalière dans l'Ordre national de la Légion d'Honneur, du Mérite et des Palmes Académiques

Dr. József DANCSÓ

President of the Hungarian State Treasury - Hungary



Dr. József DANCSÓ was appointed in 2014 President of the Hungarian State Treasury.

He studied finance at the Cornivus University of Economics of Budapest. During his studies, he specialized in bank regulation and management that is the theme of his graduation thesis in 1993. Then he obtained a doctorate in 1995 whose thesis was about the modernisation of bank regulation and monitoring. He gave lectures in bank management, local authorities finance management and foreign trade at the Cornivus University of Budapest and at the János Kodolányi School. In 2014, he was appointed Emeritus Professor.

After his studies, he worked in the banking sector. From 1993 to 1998, he was successively credit manager at Orosháza's Konzumbank Rt. and Kereskedelmi és Hitelbank Rt and then

branch manager in Szavas. From 1998 to 2006, he worked at OTP Bank Nyrt, the largest commercial bank in Hungary, first as regional manager then as CEO adviser.

Dr. József DANCSÓ also carried out political mandates. He was elected several times Member of the Hungarian Parliament from 1998 to 2014 and resigned after his nomination at the presidency of the Hungarian State Treasury. He also held electoral offices at the Municipality of Orosháza as Deputy Mayor and then as Mayor from 2006 to 2014.

Mr. Henri LOUNDOU

Director-General of Public Accounting - Congo



Post-graduate degree in finance and management control of the University of Orleans (France), Mr. LOUNDOU is Senior Administrative Manager of the Financial Services and currently Director-General of Public Accounting since 2003.

Previously, Mr. LOUNDOU has held numerous positions of responsibility: Head of Control Department of the State Budget (1987-1989) then Director of Financial Control of the State Budget (1989-1994), Director of Financial Scheduling within the General Directorate of Budget (1994-1998) and Financial Controller of the National Insurance Company (1998-2003).

Mr. LOUNDOU also is:

- General Director of Service Revenues and of the Public Portfolio (since 2014);
- Government Commissioner to the National Order of Accounting Experts (since 2015);
- President of the Public Finances reform committee (since July 2016).

Mr. Bachirou MOHAMADOU

Senior Inspector - Cameroon

Holder of a degree in law, Mr Mahamadou Bachirou graduated from the National School of Administration and Magistracy (ENAM) of Yaoundé and the National School of Treasury (Noisiel – France). He is senior inspector. He was previously research officer within the office of the General Director of Treasury and of the financial and monetary cooperation between 2006 and 2007. In July 2007 he was appointed Head of the management and transaction Department within the Treasury.

He has been Deputy Director of the regulation of the State Budget and accounts within the Directorate of Public Accounting since January 2011. Mr Mohamadou Bachirou teaches Public Accounting within the ENAM and is expert for the Superior Programme of Specialization in Public Finances (PSSFP) of Yaoundé. He has also taken part in several symposiums and training courses within the French National School of Public Finances (ENFiP).

Mr. Tianamandimby RAJAONARIVONY RAMANOEL

Director of Public Accounting - Madagascar



Mr. RAJAONARIVONY RAMANOEL was Head of the Service in charge of Public Accounting from 2003 to 2009. Since 2009, he is Director of Public Accounting. He has a diverse professional experience:

- administrator in State Companies and Public Establishments;
- rightharpoonup member of the Steering Committee of the Technical Commission for the Approval of Public Accounts;
- ➤ involved in various conferences, workshops and seminars at national and international level (Malagasy Institute of Technology Planning, National School of Magistrates and Court officers, International Association of Treasury Services ...);

involved in the set-up and implementation of various cooperation projects: access to the Treasury Services for the users of the National Social Insurance Fund, technical support to the local governments in collaboration with the Local Development Fund, exchange of expertise with the French General Directorate of Public Finances.

Mr. RAJAONARIVONY RAMANOEL holds a Masters in Law from the University of Antananarivo in 1992 and obtained the Treasury Inspector degree issued by the IMATEP in 1997.

Mr. Daouda SEMBENE

Director General of Public Accounting and Treasury - Senegal



Mr. Daouda SEMBENE, the Director General of Public Accounting and Treasury (DGCPT) of Senegal, was named at the Council of Ministers on Wednesday, May 6, 2015. Before presiding over the destiny of DGCTP, Mr. SEMBENE was since December 20, 2012 General Treasurer / Accountant Central Treasury.

After graduating from the National School of Administration and Magistracy (ENAM), now known as ENA, in 1983, he was successively appointed Regional Treasurer Paymaster in Fatick, Collector of Nioro du Rip (1985-1987), Kaolack municipal Collector (1987-1991), Kolda Regional Paymaster (1995 – 1998).

From that date, Mr. SEMBENE is appointed Regional Paymaster in St Louis, then in 1998 in Kaolack for the same functions until 2006. From there, he will be called at the central level before being promoted successively in 15 March 2007 Director of Internal control, August, 12, 2008, the Treasury Paymaster General and December 20,2012, General Treasurer / Accountant Central treasury.

The Director General of Public Accounting and Treasury holds in 1981 an MA in Economics from the University of Dakar.

Mr. Aimerik Bertrand LEBOUSSI ALIBALAH

Director of Centralisation and Accounting Production – Gabon



Economist, Mr. LEBOUSSI ALIBALAH joins the Public Treasury in 2004, after studying at *l'Ecole nationale des Régies financières* (ENAREF) of Ouagadougou, Burkina Faso, with a major in Treasury issues.

In 2006, he is appointed Department Head of currency operations to the Directorate of Resource and Settlement Programming.

From 2007 to 2010, he is member of the accounting reform unit and participates, among others, to the works for the implementation of the accounting application ASTER.

In 2010, he is appointed Deputy Director to the Directorate of the Accounting Network.

Since October 2014, he is Director of Centralisation and Accounting Production.

Mr. Pierre MESSALI

Leading Specialist in charge of Public Sector issues – World Bank



Pierre MESSALI is a former civil servant in the French Financial administration. He was Public Financial Management (PFM) specialist and held several positions at the Ministry of Finance, in particular at the Budget Department, and in the Public Enterprises from 1980 to 2001.

He joined the World Bank in 2001 and held several positions of PFM and Public Sector specialist mostly in MNA region and Africa.

In 2008, he joined the IMF/FAD on a position of regional PFM advisor for MENA countries, based in Beirut- Lebanon, in charge of PFM technical assistance.

In 2011, back to the Bank he was assigned to the Jerusalem office covering MNA region for PFM and Public Governance. From the JRS office he works in West Bank and Gaza PFM and Governance. He is also involved in other countries of the region such as Egypt, Tunisia and some GGC countries (recently the UAE and Oman) for the PFM reform agenda.

He is also member of technical groups at the Bank, in particular for Internal Audit and Control and for Accounting.

Mr. Sidi Almoctar OUMAR

National Director of the Treasury and Public Accounting – Mali

Mr. Sidi Almoctar OUMAR is National Director of the Treasury and Public Accounting since the 2nd February 2015.

Treasury Inspector of exceptional class, Mr. OUMAR holds a master degree in Economic Sciences, a degree in Public Administration, a master degree from the *Ecole Nationale d'Administration* of Paris and a degree from the *Ecole Nationale des Services du Trésor* (ENST) of Noisiel (France). He also went to the IMF Institute and the Toronto Centre (Canada) on financial markets.

During 27 years he held several executive positions in the Malian Administration. He served as: Head of the Accounting and Treasury Division in Kayes, Signing officer of the General Revenue in Bamako's District and of the Treasury's Central Accounting Agency, Technical Advisor of the Minister of Economy and Finance, successively in charge of Public Finances and Economic Reform Programs, and Director-General of Public Markets and Delegations of Public Services.

He was State Administrator in several Boards of Directors of sub-regional and national organisations and he currently is member of the UEMOA's Banking Commission.

He also has a vast international experience as Temporary Alternate Governor for the IMF and the World Bank, and IMF expert at Western AFRITAC.

Mr. Jean Donat ANDRÉ

Deputy Director-General, Head of Treasury and public accounting - Haiti



Mr. ANDRÉ is Professor of Management Accounting at the University of Agronomy, and Veterinarian Medicine. He is also Professor of Accounting at the National Institute of Administration, Management and International Studies.

He was formerly The Chief Financial Officer of the private company "Cement Haiti" and Chief Financial Officer within the Ministry of Agriculture.

He is currently member of the Association of Chartered Accountants of Haiti, of the Association of Economists of Haiti and of the Administrative Board of the Mills of Haiti (Company that produces flour).

He is also Independent Auditor.

Holder of a Master in Finance Business (World University of Puerto Rico) and followed an upgrading course in Finance Business (International School of Bordeaux, France).

Holder of a degree in Administration Business obtained at the National Institute of Directors, Management and International Studies, and of a Diploma in Accounting, he attended the session of Financial Programming given by the International Monetary Fund (IMF), and a session on performance management in Singapore.

Mr. Bacari KONE

Senior Economist – IMF/FAD



I am currently senior economist at the second division of "Public Finances management" of the Public Finances Department (PFD) of the IMF. On this basis, I carry out since 2007 technical assistance missions in many French-speaking African countries to support their efforts in improving and strengthening public expenditure management systems.

Before being in that position, I was:

- National Director of the Budget of Mali from May 1991 to September 1999;
- National Director of the Treasury and of Public Accounting of Mali from October 1999 to February 2000;
- Minister of the Economy and of Finance of Mali from February 2000 to June 2002;
- National Coordinator of the financial sector development program for the sub-sectors of insurance, banking, microfinance and the legal and regulatory framework of the sector from December 2002 to January 2007.